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Leading Holdings Group Limited

領地控股集團有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 6999)

A. RESUMPTION GUIDANCE AND QUARTERLY UPDATE ON SUSPENSION OF TRADING

B. QUARTERLY UPDATE ON PLANS AND MEASURES IN RESOLVING THE DISCLAIMER OF OPINION

This announcement is made by Leading Holdings Group Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) pursuant to Rule 13.09 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”) and the Inside Information Provisions (as defined under the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong). References are made to the announcements of the Company dated 28 November 2025, 17 March 2026, 24 March 2026, 24 April 2026, and 9 June 2026 (the “**Announcements**”) in relation to, among others, the resumption guidance and quarterly update on continued suspension of trading. Unless the context otherwise requires, capitalised terms used herein shall have the same meanings as those ascribed to them in the Announcements.

UPDATE ON RESUMPTION GUIDANCE

On 20 November 2025 and 9 December 2025, the Company received a letter from The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) setting out the following resumption guidance (the “**Resumption Guidance**”) and additional resumption guidance (the “**Additional Resumption Guidance**”) for the Company:

- (i) publish all outstanding financial results required under the Listing Rules and address any audit modifications;
- (ii) demonstrate compliance with Rule 13.24 of the Listing Rules;

- (iii) re-comply with Rules 3.05, 3.10(1), 3.10(2), 3.10A, 3.21, 3.25, 3.27A, 3.28 and 13.92(2) of the Listing Rules and
- (IV) publish all material information for the Company's shareholders and investors to appraise the Company's position;

As at the date of this announcement, the Company is considering possible measures to publish all outstanding financial results required under the Listing Rules and to satisfy the Listing Division that the Company has complied with Rule 13.24 of the Listing Rules. It is identifying suitable candidates with professional background and experience to serve as directors and female candidates to serve as directors and identifying relevant persons to act as the company secretary and authorised representative, so as to enable the Company to comply with Rules 3.05, 3.10(1), 3.10(2), 3.10A, 3.21, 3.25, 3.27A, 3.28 and 13.92(2) of the Listing Rules.

Nevertheless, the Board noted that there has been no significant progress in formulating a viable plan to re-comply with Rules 3.05, 3.10(1), 3.10(2), 3.10A, 3.21, 3.25, 3.27A, 3.28 and 13.92(2) of the Listing Rules.

The Company is also actively seeking an auditor to commence the audit work, with no progress as at the date of this announcement.

The Company will make a further announcement in due course to inform the shareholders and potential investors of the expected publication dates of the 2025 Interim Results and the 2025 Annual Results, and the expected despatch dates of the 2025 Interim Report and the 2025 Annual Report.

The Company is now taking all actions to address the Resumption Guidance and will make further announcement(s) as and when appropriate to inform the shareholders and potential investors of the Company.

UPDATE ON BUSINESS OPERATIONS

The Group is principally engaged in property development and property investment in the People's Republic of China. From 1 January 2026 to 30 May 2026, the contracted sales of the Group amounted to approximately RMB1.171 billion (unaudited). The Group will continue to communicate with major contractors and suppliers to ensure the timely completion of property development. To maintain communication with financial institutions and creditors to ensure the Company's daily operations, the board of directors of the Company will continue to review its existing business operations from time to time.

Quarterly Update on Plans and Measures in Resolving the Disclaimer of Opinion

The board (the **"Board"**) of directors (the **"Directors"**) of Leading Holdings Group Limited (the **"Company"**, together with its subsidiaries, the **"Group"**) would like to provide an update in relation to the plans and measures implemented by the Group (the **"Plans and Measures"**) with a view to improve the liquidity and financial position of the Group and resolving the disclaimer of opinion by the Company's auditor relating to going concern (the **"Disclaimer of Opinion"**) as set out in the Company's annual report for the year ended 31 December 2024 (the **"Annual Report"**). Unless otherwise defined, capitalized terms used in this announcement have the same meanings as defined in the Annual Report.

As at the date of this announcement, the quarterly update on the plans and business measures in resolving the disclaimer of opinion:

- (a) the Group has continued to actively negotiate with the Group's existing lenders to seek renewal or extension for repayment of the Group's bank and other borrowings. For the period from 31 May 2026 to 30 June 2026, renewal or extension for repayment was yet to be agreed.
- (b) the Group has been actively negotiating with several financial institutions to obtain new loans at a reasonable cost for ensuring delivery of its property projects under development or to lower the interest rate for existing loans. For the period from 31 May 2026 to 30 June 2026, the Group had no new developments in its negotiations with financial institutions regarding the reduction of loan interest rates.
- (c) the Group has continued to seek other alternative financing and borrowings to finance the settlement of its existing financial obligations and future operating and capital expenditures. From 31 May 2026 to 30 June 2026, no new financing or borrowings has been obtained.

- (d) the Group has prepared and implemented a business strategy plan focusing on the acceleration of the sales of properties. From 1 January 2026 to 30 May 2026, the contracted sales of the Group amounted to approximately RMB1.171 billion (unaudited).
- (e) the Group has implemented measures to speed up the collection of outstanding sales proceeds and effectively control costs and expenses.
- (f) the Group has continued to seek suitable opportunities to dispose of its equity interests in certain project development companies in order to generate additional cash inflows.

As at the date of this announcement, the Company is still identifying suitable opportunities.

- (g) the Group has been proactive in seeking ways to settle the outstanding litigations of the Group. From 31 May 2026 and up to the date of this announcement, the Group has been discussing with the potential creditors of the Group to settle the outstanding litigations of the Group.
- (h) the negotiation and restructuring plan were on-going up to the date of this announcement. In this regard, the Company has been communicating and constructively engaging with certain holders of the offshore senior notes issued by the Company to facilitate the formulation of a holistic solution with respect to the Company's offshore senior notes. As at the date of this announcement, no material development has been achieved in this regard.

The Company will publish announcement(s) for the updates regarding the Disclaimer of Opinion as and when appropriate in accordance with the Listing Rules and/or as required by the Stock Exchange.

CONTINUED SUSPENSION OF TRADING

At the request of the Company, trading in the shares of the Company on the Stock Exchange has been suspended with effect from 9:00 a.m. on 1 September 2025 and will remain suspended, pending the fulfilment of all conditions set out in the Resumption Guidance and the Additional Resumption Guidance.

Shareholders and potential investors are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
Leading Holdings Group Limited
Liu Yuhui
Chairman

Hong Kong, 6 July 2026

As at the date of this announcement, the Board comprises Mr. Liu Yuhui and Mr. Luo Changlin as executive Directors.